Ishihara Sangyo Kaisha, Ltd.

Announcement on Personnel Changes

This is to announce that the board of directors of Ishihara Sangyo Kaisha, Ltd., during its meeting on May 13, 2013, passed a resolution on the following personnel changes.

1. Retirement of board members

Name	New title	Current title
Kenzo Oda	Senior adviser	Executive Director
		Chairman of the Board of
		Directors
Tetsuya Okabayashi	Senior adviser	Executive Director
		Executive Vice President
		Director of the Organic
		Chemicals Business (in charge
		of bioscience sales &
		marketing, the Central
		Research Institute, and the
		development of organic
		products and biotechnology)

2. Reason

The above two members will retire from the board of directors due to expiration of their terms of office.

3. Date of retirement

June 27, 2013