

President

We're always aware of the purpose of our existence.
So when we hit a wall,
we automatically know which way to go.



Purpose

To continue contributing to
better living environments
through chemical technologies

Behind Our Purpose

Inheriting the Challenging Spirit and Providing the Indispensable

Vision 2030 and Sustainability Management

We, the ISK Group, have changed the direction to sustainability management with our long-term vision, Vision 2030. The world today is facing major issues such as extreme weather events and other effects of climate change, and food problems. The United Nations has established the Sustainable Development Goals (SDGs) as a set of goals to resolve these issues. As a member of the global community, we support and participate in this initiative in an effort to contribute to the realization of a prosperous future society through our business. Therefore, we set our purpose, in order to redefine the reason why we exist.

Our Founders Aims and Purpose

ISK Group's founder, Hiroichiro Ishihara, started many businesses with a desire to contribute to Japan and society. Despite the impact of wars and politics along the way, he was dauntless in his continued search for new paths and laid the foundations of our current inorganic chemicals and organic chemicals businesses.

“To continue contributing to better living environments through chemical technologies”

This purpose is the reason our group exists, which inherited Ishihara's challenging spirit. We provide society with the essentials for everyday life. Agrochemicals contribute to feeding the world's population, which will continue to grow. Titanium dioxide is indispensable for a rich, colorful life. Barium titanate is indispensable in capacitors, which is used in computers, smartphones, self-driving automobiles, and electric vehicles, and it will be used more wide field in the future. Our strength lies in our unique chemical technology and technological development capabilities. We have outstanding, one-of-a-kind technologies. Our path forward involves utilizing these strengths to provide the value and products society requires, or to create new ones if necessary. Our raison d'être is to use chemical technology to solve global problems and realize a better living environment. We base all our business activities on this purpose.

Vision 2030

Originality. Acceleration. Global Reach.
Transforming Lives Through the Power of Chemistry.

Stage I
FY2021-2023

Stage II
FY2024-2026

Stage III
FY2027-2029

Materiality
for
the ISK Group

Corporate Philosophy

Basic Philosophy

- Contribute to social development, protection of life and environmental preservation
- Respect shareholders, customers, suppliers, local communities and employees
- Abide by laws and regulations; maintain transparency in business activities

Code of Conduct

- At Ishihara Group, we will strictly observe laws, regulations, social norms and Company rules, while steadfastly adhering to high ethical standards, so as to gain social trust in our business.
- In manufacturing activities, we will place the utmost priority on global environmental protection, as well as on worker safety, and will work to prevent any workplace accident or disaster.
- On the basis of respect for human rights, we will promote mutual understanding and cooperation among employees, in order to create an open and friendly workplace.
- To maintain transparency in our business activities, we will promote communication with local communities and society, and will disclose corporate information in a timely and appropriate manner.

Purpose

To continue contributing to better living environments through chemical technologies.

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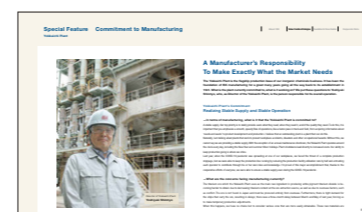


Message from the President

Thinking about the Model for Future Business

While revenue from our organic chemicals business is steadily increasing, our inorganic chemicals business is struggling due to factors such as rising raw material and fuel costs, indicating that the time has come to reconsider the model for our business. However, despite these challenges, we remain a company possessed of real ability and strength. "Purpose" will be the guiding compass in determining our future direction, and we will leverage our technological strength, which is our greatest strength, to continue providing the world with products which improve people's lives.

Special Feature Commitment to Manufacturing



Yokkaichi Plant

A Manufacturer's Responsibility To Make Exactly What the Market Needs

The Yokkaichi Plant is the flagship production base of our inorganic chemicals business. It has been the foundation of ISK manufacturing for a great many years going all the way back to its establishment in 1941. What is the plant currently committed to, what is it working on? We put these questions to Yoshiyuki Shinmyo, who, as Director of the Yokkaichi Plant, is the person responsible for its overall operation.



Agrochemicals Business

Manufacturing Centered on Overseas Subcontractors

ISK will establish an Organic Production Technology Research Institute (provisional name; hereafter, "Ono Research Institute") in Ono City, Hyogo Prefecture. The aim is to achieve, via advancements in manufacturing technology, the world's lowest cost manufacturing and stable supply. We spoke with three Biosciences Business Headquarters members who are part of the team working to establish the Ono Research Institute about the aims and future vision for it.

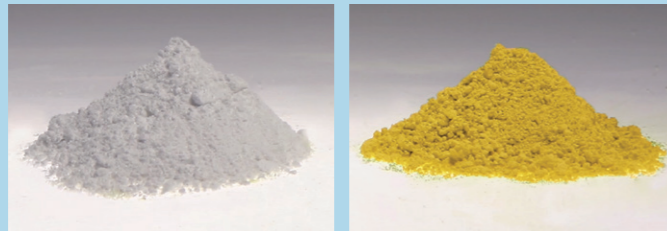
ISK Group: Making Each Day Better

ISK is a chemical company. Based on our corporate purpose, “To continue contributing to better living environments through chemical technologies” we provide the world comfort, convenience, and health through products such as paints and functional materials using titanium dioxide, and agrochemicals and animal health products made with organic compounds.

Comfortable Living Environment

More comfort

In fields such as housing and automotive, high-quality titanium dioxide paint suitable for a range of applications is responding to increasingly advanced needs. ISK is making people’s homes more comfortable through high-value-added products such as heat shield materials that reflect near-infrared rays, and photocatalyst material with a self-cleaning function.



TIPAQUE™ titanium dioxide

Used as a raw material for paint in numerous fields



Innovative Lifestyle Products

More convenience

We’re also making lives more convenient by supporting advances in IT through our products such as highly pure titanium dioxide used as material for things like condensers, super black material that absorbs more than 99% of light, and highly refractive material that realizes a high light refractive index and high transparency.



Highly pure titanium dioxide

Supporting information society through use as electronic component materials



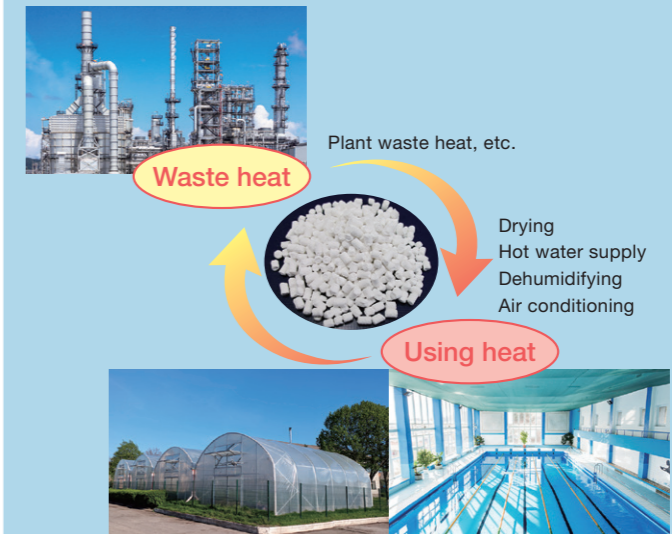
Inorganic Chemicals Business

Environmentally Friendly Products

More friendliness

Our totally new heat-storage material, HASClay™, stores heat when dry and emits heat when wet. When used for dehumidifying, heating, or drying processes in places like factories, it can dramatically reduce CO₂ emissions compared to obtaining heat by burning fuel.

Incorporating HASClay™ to reuse unused low-temperature waste heat



Organic Chemicals Business

Healthier

Ensuring a stable supply of agricultural products

ISK is a pioneer in chemical pesticides. We distribute a variety of agrochemical products in the domestic and international markets to make people's lives healthier—protecting their health and lives through food.



Our agrochemical lineup of mainly herbicides, fungicides, insecticides

Contributing to people's dietary life around world



Happier

Improving quality of life (QOL)

We make people's lives happier and livelier through animal health products that protect their precious partners and through blue phalaenopsis that adds color to their daily life.



BRENDA™ (animal health product)

Protecting the health of
your precious animal companions

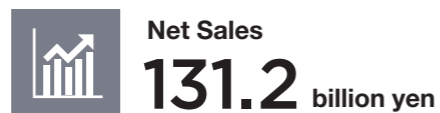


The world's first blue phalaenopsis Blue Gene™

Special colors that never fade away



Key Figures Fiscal year ended March 31, 2023



Europe

Net Sales **19.4** billion yen



Number of Group Bases **2**

Products



Asia

Net Sales **26.5** billion yen



Number of Group Bases **8**

Products



Japan

Net Sales **50.3** billion yen



Number of Group Bases **8**

Products



Americas

Net Sales **28.4** billion yen



Number of Group Bases **10**

Products



Others

Net Sales **400** million yen

Products



- Major countries and regions in each category
- Asia China, Taiwan, South Korea, Thailand, Indonesia, Singapore, India
- Americas U.S., Canada, Brazil, Argentina, Mexico
- Europe Germany, Netherlands, France, U.K., Belgium, Italy, Eastern Europe, Middle East
- Others Australia, New Zealand, Africa

- Pictograms representing major products (The product with the highest sales in each region is shown in a larger size.)

